



June 19, 2026

Company name: AICHI CORPORATION
 Representative: Shunichi Nakazawa, President and Director
 (Securities code: 6345 on the Prime Market of the Tokyo Stock
 Exchange and the Premier Market of the Nagoya Stock Exchange)
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 Department
 (Telephone: +81-48-781-1111)

Matters Concerning Controlling Shareholders, etc.

AICHI CORPORATION (the Company) hereby announces that, with regard to other associated companies of the Company, the matters concerning controlling shareholders, etc. are as described below.

1. Trade names, etc. of parent company, controlling shareholder (excluding the parent company), other associated companies or parent companies of other associated companies

(As of March 31, 2026)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
ITOCHU Corporation	Other associated company	27.5	-	27.5	Prime Market of Tokyo Stock Exchange, Inc.
Toyota Industries Corporation	Other associated company	21.6	-	21.6	Prime Market of Tokyo Stock Exchange, Inc. Premier Market of Nagoya Stock Exchange, Inc.

2. Trade name or name of the parent company, etc. deemed to have the greatest impact on the listed company, and reason therefor

Name	Reason
ITOCHU Corporation	ITOCHU Corporation holds the largest number of voting rights in the Company.

3. Position of the listed company in a corporate group including the parent company, etc. and other relationships of the listed company with the parent company, etc.

The Company's other associated companies include ITOCHU Corporation and Toyota Industries Corporation.

ITOCHU Corporation is an "other associated company" that holds 27.5% of the Company's voting rights. The Company has entered into a capital and business alliance agreement with ITOCHU Corporation, and collaborates primarily in the aerial work platform business, covering areas such as sales, financing, after-sales service, and used equipment distribution. However, the Company's management policies and major decisions are made independently by its Board of Directors.

With regard to personnel relationships, the Company has accepted three employees on secondment from ITOCHU Corporation.

Meanwhile, Toyota Industries Corporation is an "other associated company" that holds 21.6% of the Company's voting rights. The Company has entered into a business and capital alliance agreement with Toyota Industries Corporation, and as part of the industrial vehicles business, the Company engages in transactions related to the sale of aerial work platforms and the purchase and sale of parts, as well as the OEM supply of skid-steer loaders.

With regard to personnel relationships, in addition to one individual from Toyota Industries Corporation serving as a Director (Audit and Supervisory Committee Member), the Company has accepted three employees on secondment.

Furthermore, transactions between the Company and the groups of other associated companies are conducted fairly and appropriately on terms equivalent to those applied to general business partners, and do not affect the Company's managerial independence.

4. Matters related to transactions with controlling shareholders, etc.

There are no material matters to be disclosed.